



Partnerships, capacity
building and prioritisation to
deliver quality outcomes

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Historic Towns & Smarter Growth

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Cambridgeshire
Horizons

driving forward sustainable communities



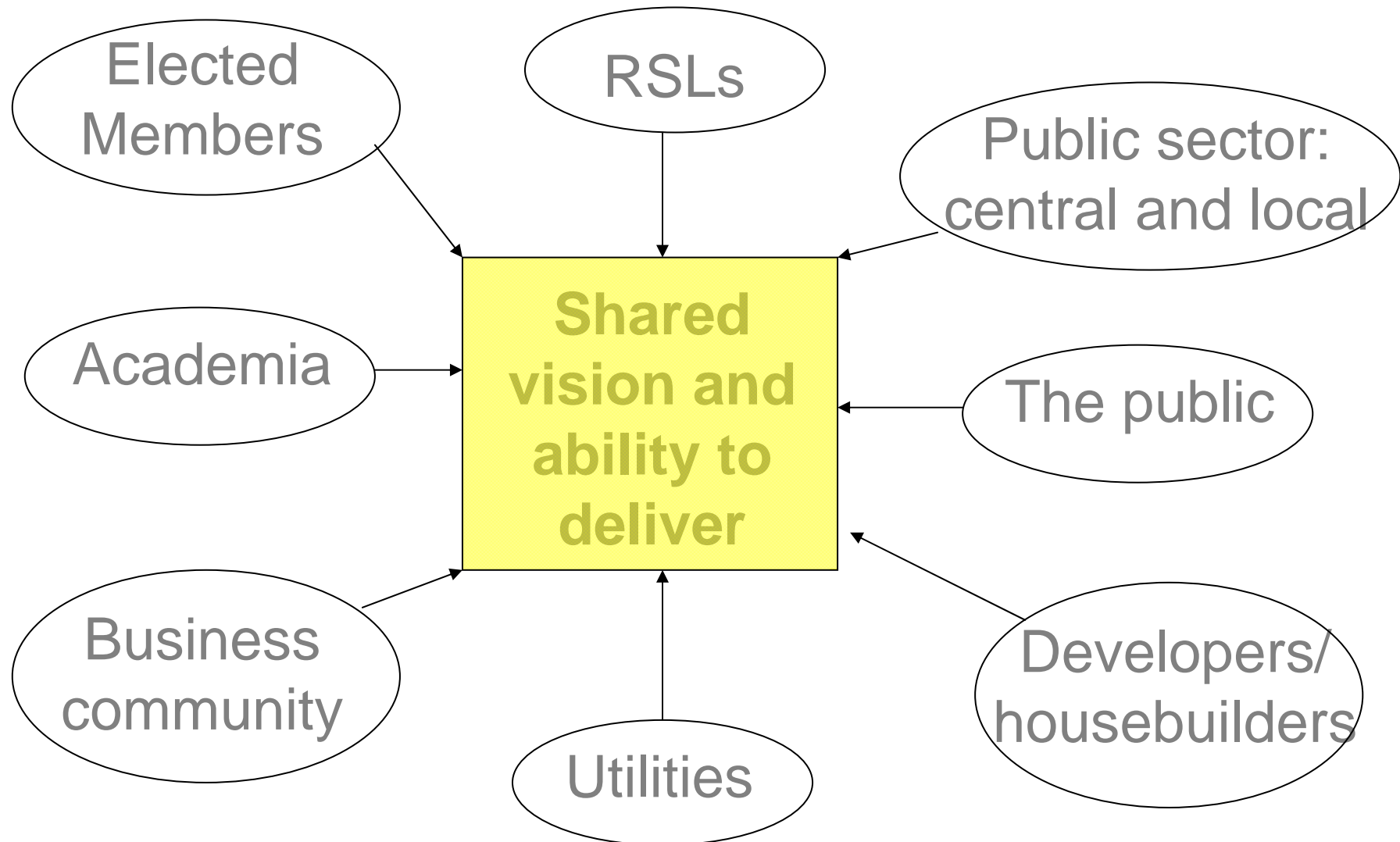
The growth conundrum

- Historic towns need to be living towns
- Affordability pressures
- Growth needed
- And close to town centres/job clusters better
- Growth often worries residents





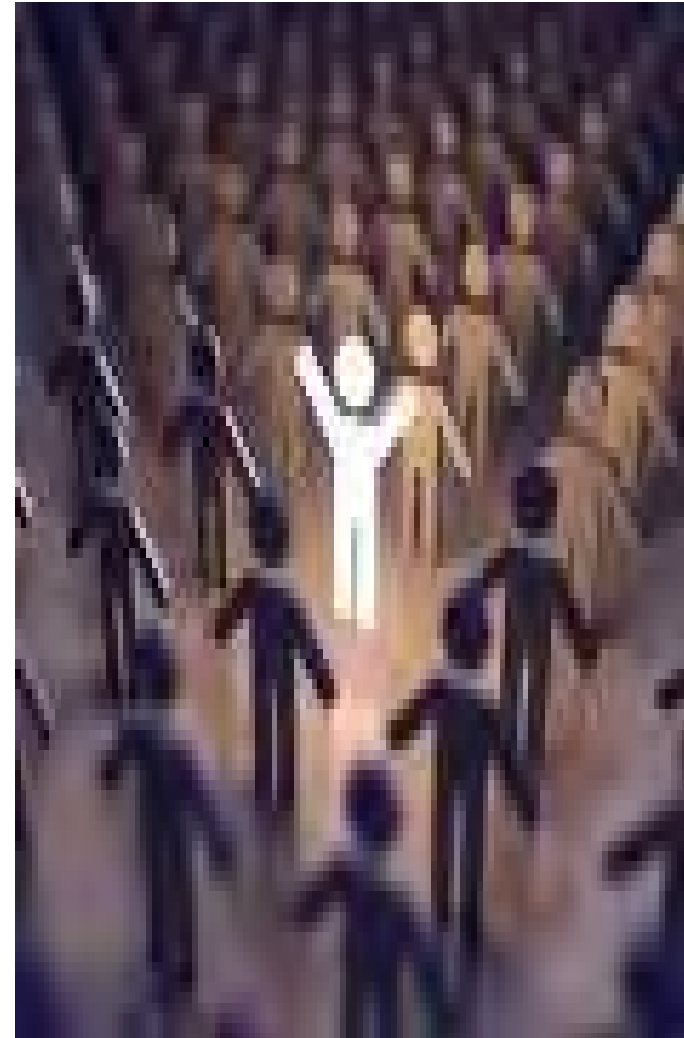
Partnership Approach





Capacity Building

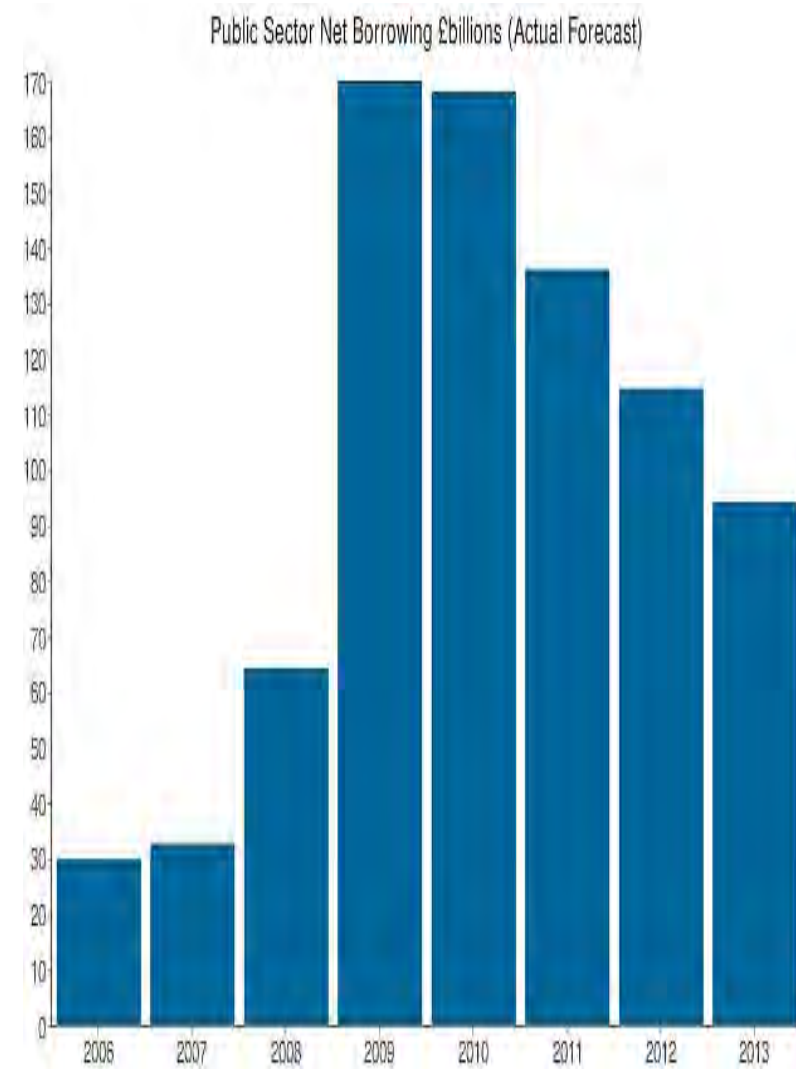
- Not just about planning!
- Skilled Members are key
- Joint Planning & Transport Arrangements
- Local Delivery Vehicles
- Delivery Boards
- Leadership





Prioritisation

- Austerity looms
- Hard prioritisation needed
- Developer contributions ↓
- And Govt funding ↓
- Integrated Development Plan
- No more “wish-lists”





New modes of delivery?

- Tax Increment Financing
- Asset-backed Vehicles
- Tariffs
- Co-investment with HCA through loan/equity
- Review periods for major projects
- Joint ventures





Returning to the sunlit uplands? Cambridgeshire Horizons

- What can the public sector do to mitigate impacts during recession?
- How can public sector position itself effectively for upturn when it comes?
- What does this mean for partnership and capacity building?
- How can we develop investment in skills that will be needed to deliver quality growth in the future?

